Tessenderlo Group
EVERY MOLECULE COUNTS

PRESS RELEASE
Regulated information[1]
December 1, 2025, 5:40 pm CET

TESSENDERLO GROUP: UPDATE REPURCHASE OF SHARES

With reference to Article 7:215 § 1 of the Companies and Associations Code and Article 8:4 of the Royal Decree of April 29, 2019, implementing the Companies and Associations Code, and as authorized by the Extraordinary General Meeting of Shareholders on May 10, 2022, Tessenderlo Group approved a new share repurchase program on May 12, 2025 for the repurchase of a maximum of 1,050,000 shares of the company for a total amount not exceeding 31,290,000 EUR. For more information regarding this share repurchase program, please refer to the press release published on May 14, 2025, accessible on our corporate website www.tessenderlo.com.

Between November 24 and November 28, 2025, Tessenderlo Group acquired 47,700 of its own shares at an average price of 26.93 EUR per share, for a total amount of 1,284,607.48 EUR. As a result of the repurchase transactions, the company holds 1,025,247 of its own shares in total, or 1.70% of the total number of issued shares as of December 1, 2025.

Overview of purchases, by day:

Date	Number of shares repurchased	Average share price (in EUR)	Minimum share price (in EUR)	Maximum share price (in EUR)	Total cost (in EUR)
Transactions on regulated market					
November 24, 2025	6,000	26.10	25.80	26.20	156,611.40
November 25, 2025	5,800	26.42	25.85	26.70	153,239.48
November 26, 2025	6,000	27.20	26.75	27.45	163,200.00
November 27, 2025	6,000	27.23	26.80	27.40	163,364.40
November 28, 2025	6,000	27.36	27.10	27.50	164,167.20
Total	**29,800**	**26.87**	**25.80**	**27.50**	**800,582.48**
Block transactions					
November 26, 2025	2,900	27.25	27.25	27.25	79,025.00
November 27, 2025	15,000	27.00	27.00	27.00	405,000.00
Total	**17,900**	**27.04**	**27.00**	**27.25**	**484,025.00**
TOTAL	**47,700**	**26.93**	**25.80**	**27.50**	**1,284,607.48**

An overview of the share repurchases is provided on our website (www.tessenderlo.com) at https://www.tessenderlo.com/en/investor-relations/information-shareholders/repurchase-shares.

[1] The information presented includes regulated information as defined in the Royal Decree of November 14, 2007, on the obligations of issuers of financial instruments admitted to trading on a regulated market.

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About Tessenderlo Group

Tessenderlo Group is an industrial group that focuses on agriculture, valorizing bio-residuals, machinery, mechanical engineering, electronics, energy, and providing industrial solutions with a focus on water. With its headquarters in Belgium, the group is active in over 100 countries and it has a global team of more than 7,000 employees. Its belief that "Every Molecule Counts" is at the heart of the strategy of the group: Tessenderlo Group continually strives to valorize its products and processes to the maximum and to add value to everything it does. In 2024, Tessenderlo Group recorded a consolidated revenue of 2.6 billion EUR. Tessenderlo Group is listed on Euronext Brussels and is part of the Next 150 and BEL Mid indices. Financial News wires: Bloomberg: TESB BB - Reuters: TESB.BR - Datastream: B:Tes. For more information about Tessenderlo Group, its people, its brands, and its results, please visit www.tessenderlo.com.

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This **press release** is available in **Dutch and English** on the website www.tessenderlo.com.