Tessenderlo Group
EVERY MOLECULE COUNTS

PRESS RELEASE
Regulated information [1]
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TESSENDERLO GROUP: IMPROVEMENT OF ADJUSTED EBITDA DESPITE CHALLENGING ENVIRONMENT

1. KEY EVENTS

FROM THE FIRST HALF OF 2026

- In December 2025, the group announced the signing of definitive agreements with Darling Ingredients Inc. to combine the collagen and gelatin segments of their companies into a new company. This strategic partnership aims to create a top-tier, collagen-based health, wellness and nutrition products company positioned to capitalize on global collagen growth. In the new joint venture, Darling Ingredients will be holding a majority, 85% ownership stake and the group will be holding the remaining 15%. The joint venture will combine Darling Ingredients' collagen and gelatin business, branded as Rousselot, with the PB Leiner activity. The transaction is expected to close after having received the pending regulatory approvals.
- In April 2026, Akiolis (operating segment Bio-valorization) inaugurated the biomass cogeneration facility at the site in St-Langis-lès-Mortagne (France), powered by animal by-products. This innovative industrial installation marks a major step in the site's decarbonization strategy, reducing fossil energy consumption and producing renewable electricity. The group expects to scale up operations in the second half of 2026.
- In May 2026, the general meeting acknowledged the resignation of Mr. Karel Vinck and confirmed the co-optation by the Board of Directors of Ms. Béatrice Bruey as independent non-executive director for the remaining term of office, i.e. until the end of the shareholders' meeting approving the annual accounts for the financial year closed on December 31, 2026.
- In May 2026, the group completed the acquisition of a production plant previously owned by Cinis Fertilizer AB (Sweden). The production plant, located in Sweden, produces sulphate of potassium (SOP) and was built with the aim of producing an environmentally friendly mineral fertilizer for sustainable agriculture. The activity is integrated within Tessenderlo Kerley International (operating segment Agro). At the moment of the acquisition, the plant was not operational. Cinis will ramp up operations in Q1 2027, in the meantime the plant is being reconditioned.
- In June 2026, PB Leiner (operating segment Bio-valorization) completed the acquisition of the 40% minority stake in PB Leiner's Brazilian plant (PB Brasil Industria e Comercio de Gelatinas Ltda). PB Brazil owns a beef hide gelatin production plant in Acorizal (Matto Grosso, Brazil). Following this acquisition, the group owns 100% of the subsidiary.

AFTER THE BALANCE SHEET DATE

- In March 2026, 790,000 shares of FMC Corporation (NYSE: FMC) were purchased at an average price of 14.67 USD per share for an amount of 10.1 million EUR and in July 2026, the group announced the definitive agreement under which the group will make a strategic minority equity investment in FMC Corporation of approximately 400 million USD at a price of 13.30 USD per share. Upon completion of the transaction, Tessenderlo Group will own approximately 20.0% of the outstanding shares of FMC Corporation. The closing of the transaction, expected in 2H26, is subject to customary conditions, including the receipt of regulatory approvals.
- In July 2026, the group announced its intention to close its PB Leiner production site (operating segment Bio-valorization) in Vilvoorde (Belgium). The information and consultation process with employee representatives in accordance with applicable Belgium legislation was immediately initiated and a formal agreement was reached on August 21, 2026. The execution of the restructuring process will now be started and is expected to be finalized in 1H27. The restructuring costs are estimated at approximately 31 million EUR, which will be recognized in EBIT Adjusting items in 2H26.
- In July 2026, T-Power entered into a 6 month tolling agreement for the full capacity of the 425 MW power plant in Tessenderlo (Belgium). Considering its terms and conditions, this short-term tolling agreement is not expected to contribute significantly to the 2H26 Adjusted EBITDA of the group. The group is currently assessing various available options for the long term utilization of the T-Power plant as a safe and reliable partner in the current energy mix.

2. GROUP KEY FIGURES

Million EUR	HY26	HY25	% Change excluding fx effect	% Change as reported
Revenue	1,493.5	1,487.4	2.6%	0.4%
Adjusted EBITDA[2]	176.8	163.4	11.9%	8.2%
Adjusted EBIT[3]	76.4	59.5	34.4%	28.4%
Profit (+) / loss (-) for the period	65.9	-9.0		nm
Total comprehensive income	78.1	-55.9		nm
Capital expenditure	43.7	73.4		-40.4%
Cash flow from operating activities	103.8	127.9		-18.9%
(Net financial debt) / Net cash position[4]	-78.3	-21.6		nm

Notes:

- The half year information has been subject to a review by external auditors. Reference is made to the independent auditor's review report in the interim report.
- "nm" is shown in the tables when the % change is considered not to be meaningful.
- Figures may not add up due to rounding.

REVENUE

HY26 revenue remained stable at 1,493.5 million EUR or increased by +2.6% compared to HY25, when excluding the foreign exchange effect. When excluding the foreign exchange effect, the Agro revenue increased by +14.7%, while the revenue of Bio-valorization (-9.1%) and Machines & Technologies (-5.0%) decreased. The revenue, when excluding the foreign exchange effect, of Industrial Solutions (+1.4%) and T-Power (-1.1%) remained stable.

ADJUSTED EBITDA

The HY26 Adjusted EBITDA amounts to 176.8 million EUR compared to a HY25 Adjusted EBITDA of 163.4 million EUR, which implies an increase by +8.2% or +11.9% when excluding the foreign exchange effect. The increase of the Adjusted EBITDA, when excluding the foreign exchange effect, of Agro (+17.3%), Bio-valorization (+178.5%) and Industrial Solutions (+36.1%) was partially offset by a decrease of the Adjusted EBITDA of Machines & Technologies (-33.0%). The HY26 Adjusted EBITDA of T-Power remained stable (+1.4%).

[2] Adjusted EBITDA equals Adjusted EBIT plus depreciation and amortization.
[3] Adjusted EBIT is considered by the group to be a relevant performance measure in order to compare results over the period 2025-2026, as it excludes adjusting items from the EBIT (Earnings before interest and taxes). EBIT adjusting items principally relate to restructuring, impairment losses, provisions, gains or losses on significant disposals of assets or subsidiaries and the effect of the electricity purchase and sale agreement.
[4] Net financial debt (-) / Net cash position (+) equals cash and cash equivalents and short- and long-term investments minus non-current and current loans and borrowings and bank overdrafts.

ADJUSTED EBIT

The HY26 Adjusted EBIT amounts to 76.4 million EUR, compared to 59.5 million EUR in HY25. The increase of the Adjusted EBIT in Agro, Bio-valorization and Industrial Solutions was partially offset by a decrease of the Adjusted EBIT in Machines & Technologies. The HY Adjusted EBIT of T-Power remained stable.

EBIT ADJUSTING ITEMS

The EBIT adjusting items for HY26 show a net cost of -15.3 million EUR (HY25: -8.3 million EUR) and mainly include:

- Expenses (-5.1 million EUR) related to the announced joint venture between Darling Ingredients Inc and the group in order to combine the collagen and gelatin business of both companies.
- The derecognition of the contingent consideration (-4.4 million EUR) related to the sale in 2023 of 40% of the shares of PB Brasil Industria e Comercio de Gelatinas Ltda. The group was entitled to a contingent consideration depending on the future performance of the subsidiary, which was valued, net of withholding taxes, at 5.1 million USD. Following the repurchase of this 40% non-controlling interest in 2026, the contingent consideration related to the previous sale of the non-controlling interest was no longer applicable.
- Restructuring expenses (-4.0 million EUR) mainly related to the further unwinding of the European bone gelatin activities, as announced in November 2024 (operating segment Bio-valorization) and to a restructuring of the Picanol activities in Ypres (Belgium) following persistent challenging market conditions in the weaving machines activity (operating segment Machines & Technologies).

NET FINANCIAL DEBT

As per HY26, the net financial debt of the group amounts to -78.3 million EUR compared to a net financial debt of -41.3 million EUR as per year-end 2025 and -21.6 million EUR as per HY25. Significant cash flow impacts during the first six months of 2026 include:

- The cash flow from operating activities (+103.8 million EUR).
- The distribution of 0.75 EUR per share from the available share premium over the financial year 2025 which led to a HY26 cash outflow of -44.2 million EUR.
- Capital expenditure for -43.7 million EUR.
- The acquisition of the minority stakes of 40% in PB Brasil Industria e Comercio de Gelatinas Ltda and of 2.08% in PB Leiner (Hainan) Biotechnology Co. Ltd. for -31.2 million EUR.
- The acquisition of a SOP production plant in Sweden for -13.4 million EUR.
- The acquisition of 790,000 shares of FMC Corporation for an amount of -10.1 million EUR.

PROFIT (+) / LOSS (-) FOR THE PERIOD

The HY26 profit amounts to +65.9 million EUR compared to a loss of -9.0 million EUR in HY25. The HY26 result compared to the HY25 result was mainly impacted by the foreign exchange gains, mainly on non-hedged intercompany loans and cash and cash equivalents in USD, which

amounted to +8.9 million EUR in HY26 compared to exchange losses of -52.3 million EUR in HY25.

CAPITAL EXPENDITURE

For the six-month period ended June 30, 2026 the group's capital expenditure amounts to 43.7 million EUR (HY25: 73.4 million EUR). This decrease can be mainly explained by the finalization of several growth projects in 2025, while no major growth projects were started in 2026.

CASH FLOW FROM OPERATING ACTIVITIES

The HY26 cash flow from operating activities amounts to 103.8 million EUR, compared to 127.9 million EUR in HY25. The HY26 Adjusted EBITDA increase by +13.5 million EUR was mainly offset by an increase of working capital needs in HY26 (-51.6 million EUR) compared to lower working capital needs in HY25 (+13.1 million EUR).

OUTLOOK

The following statements are forward-looking, and actual results may differ materially.

The group anticipates a continued high level of economic and geopolitical uncertainty in the second half of 2026. Based on currently available information, the 2026 full year Adjusted EBITDA is expected to be higher (between 5% and 15%) than the 2025 Adjusted EBITDA. This outlook already takes into account that the 2H26 T-Power Adjusted EBITDA is not expected to contribute significantly to the 2H26 Adjusted EBITDA of the group, considering the terms and conditions of the new tolling agreement in place for the second half of 2026.

The group wishes to emphasize that it currently operates in a volatile geopolitical, economic and financial environment.

3. OPERATING SEGMENTS PERFORMANCE REVIEW

Million EUR	HY26	HY25	% Change excluding fx effect	% Change as reported
Revenue Group	**1,493.5**	**1,487.4**	**2.6%**	**0.4%**
Agro	574.5	521.8	14.7%	10.1%
Bio-valorization	279.0	312.2	-9.1%	-10.6%
Industrial Solutions	348.5	347.0	1.4%	0.4%
Machines & Technologies	252.9	267.4	-5.0%	-5.4%
T-Power	38.6	39.1	-1.1%	-1.1%
Adjusted EBITDA Group	**176.8**	**163.4**	**11.9%**	**8.2%**
Agro	75.0	67.9	17.3%	10.4%
Bio-valorization	12.2	4.7	178.5%	161.8%
Industrial Solutions	37.8	28.0	36.1%	34.9%
Machines & Technologies	22.3	33.6	-33.0%	-33.6%
T-Power	29.6	29.2	1.4%	1.4%
Adjusted EBIT Group	**76.4**	**59.5**	**34.4%**	**28.4%**
Agro	38.1	28.2	44.5%	35.0%
Bio-valorization	-5.6	-14.4	64.7%	61.1%
Industrial Solutions	18.0	8.4	117.5%	114.8%
Machines & Technologies	13.9	25.8	-45.7%	-46.2%
T-Power	12.1	11.6	4.3%	4.3%
EBIT adjusting items	**-15.3**	**-8.3**		**-85.4%**
EBIT	**61.1**	**51.2**		**19.2%**

AGRO

Million EUR	HY26	HY25	% Change excluding fx effect	% Change as reported
Revenue	574.5	521.8	14.7%	10.1%
Adjusted EBITDA	75.0	67.9	17.3%	10.4%
Adjusted EBITDA margin	13.0%	13.0%		
Adjusted EBIT	38.1	28.2	44.5%	35.0%
Adjusted EBIT margin	6.6%	5.4%		

When excluding the foreign exchange effect, the HY26 Agro revenue increased by +14.7% compared to HY25. The revenue of Crop Nutrition, Tessenderlo Kerley International and Crop Protection increased, thanks to higher volumes and sales prices (in order to compensate higher raw material costs).

The Adjusted EBITDA of Agro increased to 75.0 million EUR (+17.3% when excluding the foreign exchange effect). The Adjusted EBITDA of Crop Nutrition improved, helped by higher volumes and more favorable market circumstances. Margin pressure led to a lower Adjusted EBITDA of Tessenderlo Kerley International, while also the recently acquired SOP production plant in Sweden did not yet contribute to the HY26 Adjusted EBITDA. The HY26 Adjusted EBITDA of Crop Protection slightly increased compared to HY25.

BIO-VALORIZATION

Million EUR	HY26	HY25	% Change excluding fx effect	% Change as reported
Revenue	279.0	312.2	-9.1%	-10.6%
Adjusted EBITDA	12.2	4.7	178.5%	161.8%
Adjusted EBITDA margin	4.4%	1.5%		
Adjusted EBIT	-5.6	-14.4	64.7%	61.1%
Adjusted EBIT margin	-2.0%	-4.6%		

HY26 Bio-valorization revenue decreased by -9.1% compared to HY25, when excluding the foreign exchange effect. The HY26 volumes of PB Leiner were negatively impacted by the reorganization of the European bone gelatin activities in 2025 as well as by an incident in September 2025 in the Argentina collagen production facility. Akiolis revenue however remained stable in HY26.

The HY26 Adjusted EBITDA of Bio-valorization increased to 12.2 million EUR (HY25: 4.7 million EUR). The PB Leiner Adjusted EBITDA increased as the positive impact of the stop of the European bone gelatin activities and the further implemented cost saving measures more than compensated for the impact of continued margin pressure. The insurance compensation, related to the incident that occurred in September 2025 at the Argentina collagen production facility could not yet be fully recognized in HY26, but is expected to be confirmed in 2H26. The HY26 Akiolis Adjusted EBITDA slightly increased thanks to improved market circumstances.

INDUSTRIAL SOLUTIONS

Million EUR	HY26	HY25	% Change excluding fx effect	% Change as reported
Revenue	348.5	347.0	1.4%	0.4%
Adjusted EBITDA	37.8	28.0	36.1%	34.9%
Adjusted EBITDA margin	10.8%	8.1%		
Adjusted EBIT	18.0	8.4	117.5%	114.8%
Adjusted EBIT margin	5.2%	2.4%		

HY26 Industrial Solutions revenue remained stable at 348.5 million EUR (+1.4% when excluding the foreign exchange effect). Despite a low demand in construction markets, DYKA Group revenue slightly improved as a result of higher sales prices, reflecting the increase of raw material costs in HY26, which are driven by a tighter global supply. The HY26 revenue of Kuhlmann Europe and moleko remained stable compared to the same period in prior year.

The HY26 Adjusted EBITDA of Industrial Solutions increased to 37.8 million EUR (+36.1% compared to HY25, when excluding the foreign exchange effect), mainly positively impacted by DYKA Group. The DYKA Group Adjusted EBITDA improved as a result of the further increase of production efficiency based on investments made, cost control, as well as the increase of sales prices while the increase of raw material prices was not yet fully absorbed into the cost of goods sold in HY26.

The Adjusted EBITDA of Kuhlmann Europe and moleko remained stable.

MACHINES & TECHNOLOGIES				
Million EUR	HY26	HY25	% Change excluding fx effect	% Change as reported
Revenue	252.9	267.4	-5.0%	-5.4%
Adjusted EBITDA	22.3	33.6	-33.0%	-33.6%
Adjusted EBITDA margin	8.8%	12.6%		
Adjusted EBIT	13.9	25.8	-45.7%	-46.2%
Adjusted EBIT margin	5.5%	9.6%		

The HY26 revenue of Machines & Technologies amounted to 252.9 million EUR compared to 267.4 million EUR in HY25 (-5.0% when excluding the foreign exchange effect). The decrease of the revenue of Picanol (weaving machines), due to persistent challenging market conditions, could not be offset by the revenue increase of Proferro (foundry and mechanical finishing) and Psicontrol (development and production of electronics) nor by the first time contribution of Osterwalder (electric powder presses), which was only acquired in June 2025.

The HY26 Adjusted EBITDA decreased from 33.6 million EUR in HY25 to 22.3 million EUR (-33.0% when excluding the foreign exchange effect). The Adjusted EBITDA of Picanol, Proferro and Psicontrol decreased in the first half of 2026, mainly due to lower Picanol sales volumes. The contribution of Melotte and Osterwalder to the HY26 Adjusted EBITDA was immaterial.

T-POWER				
Million EUR	HY26	HY25	% Change excluding fx effect	% Change as reported
Revenue	38.6	39.1	-1.1%	-1.1%
Adjusted EBITDA	29.6	29.2	1.4%	1.4%
Adjusted EBITDA margin	76.6%	74.7%		
Adjusted EBIT	12.1	11.6	4.3%	4.3%
Adjusted EBIT margin	31.3%	29.7%		

The HY26 revenue of T-Power remained stable at 38.6 million EUR, while the Adjusted EBITDA amounted to 29.6 million EUR. These half year results were in line with expectations, as T-Power nv fulfilled all tolling agreement requirements. The 15-year tolling agreement with RWE group ended as per June 30, 2026 and a new tolling agreement for six months with a major European energy company started as from July 1, 2026. Considering its terms and conditions, this short-term tolling agreement is not expected to contribute significantly to the 2H26 Adjusted EBITDA of the group. The group is currently assessing various available options for the long term utilization of the T-Power plant as a safe and reliable partner in the current energy mix.

CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS JUNE 30, 2025

1. CONDENSED CONSOLIDATED INCOME STATEMENT

Million EUR	HY26	HY25
Revenue	**1,493.5**	**1,487.4**
Cost of sales	-1,183.3	-1,187.9
Gross profit	**310.2**	**299.5**
Distribution expenses	-91.2	-93.0
Sales and marketing expenses	-48.6	-49.4
Administrative expenses	-79.7	-82.5
Other operating income and expenses	-14.2	-15.1
Adjusted EBIT	**76.4**	**59.5**
EBIT adjusting items	-15.3	-8.3
EBIT (Profit (+) / loss (-) from operations)	**61.1**	**51.2**
Finance costs	-11.3	-65.6
Finance income	16.2	10.5
Finance (costs) / income - net	**4.9**	**-55.1**
Share of result of equity accounted investees, net of income tax	6.8	1.3
Profit (+) / loss (-) before tax	**72.8**	**-2.5**
Income tax expense	-6.9	-6.5
Profit (+) / loss (-) for the period	**65.9**	**-9.0**
Attributable to:		
- Equity holders of the company	**66.1**	**-9.5**
- Non-controlling interest	**-0.2**	**0.5**
Basic earnings per share	1.12	-0.16
Diluted earnings per share	1.12	-0.16

2. CONDENSED CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

Million EUR	HY26	HY25
Profit (+) / loss (-) for the period	**65.9**	**-9.0**
Translation differences	12.2	-47.5
Net change in fair value of derivative financial instruments, before tax	-0.1	-0.1
Other movements	0.0	0.0
Income tax on other comprehensive income	0.0	0.0
Items of other comprehensive income that are or may be reclassified subsequently to profit or loss	**12.1**	**-47.6**
Remeasurements of the net defined benefit liability, before tax	2.9	1.0
Net fair value gain (+) / loss (-) on investments in equity instruments designated as at fair value through other comprehensive income	-2.1	-
Income tax on other comprehensive income	-0.7	-0.3
Items of other comprehensive income that will not be reclassified subsequently to profit or loss	**0.1**	**0.7**
Other comprehensive income for the period, net of income tax	**12.2**	**-46.9**
Total comprehensive income	**78.1**	**-55.9**
Attributable to:		
- Equity holders of the company	77.0	-56.2
- Non-controlling interest	1.1	0.3

3. CONDENSED CONSOLIDATED STATEMENT OF FINANCIAL POSITION

Million EUR	30/06/2026	31/12/2025
Assets		
Total non-current assets	**1,477.9**	**1,493.7**
Property, plant and equipment	1,204.6	1,199.1
Goodwill	35.3	34.7
Intangible assets	143.5	176.2
Investments accounted for using the equity method	28.6	22.4
Other investments and guarantees	9.2	1.3
Deferred tax assets	44.1	43.3
Trade and other receivables	12.6	16.8
Total current assets	**1,225.9**	**1,145.5**
Inventories	562.0	530.9
Trade and other receivables	522.9	438.4
Current tax assets	6.1	16.3
Derivative financial instruments	0.2	1.9
Cash and cash equivalents	134.7	158.0
Non-current assets held for sale	**3.4**	**3.8**
Total assets	**2,707.1**	**2,643.0**
Equity and Liabilities		
Equity		
Equity attributable to equity holders of the company	**1,706.1**	**1,689.9**
Issued capital	428.3	428.3
Share premium	1,680.9	1,725.2
Reserves and retained earnings	-403.1	-463.6
Non-controlling interest	**1.3**	**14.9**
Total equity	**1,707.4**	**1,704.8**
Liabilities		
Total non-current liabilities	**372.8**	**387.5**
Loans and borrowings	99.4	107.2
Employee benefits	38.4	40.8
Provisions	139.8	139.3
Trade and other payables	4.1	4.0
Deferred tax liabilities	91.1	96.3
Total current liabilities	**626.9**	**550.7**
Bank overdrafts	-	0.0
Loans and borrowings	113.5	92.1
Trade and other payables	494.3	435.7
Derivative financial instruments	0.0	2.5
Current tax liabilities	3.4	4.0
Employee benefits	0.6	0.6
Provisions	15.1	15.7
Total liabilities	**999.7**	**938.2**
Total equity and liabilities	**2,707.1**	**2,643.0**

4. CONDENSED CONSOLIDATED STATEMENT OF CASH FLOWS

Million EUR	30/06/2026	30/06/2025
OPERATING ACTIVITIES		
Profit (+) / loss (-) for the period	**65.9**	**-9.0**
Depreciation, amortization and impairment losses on tangible assets and intangible assets	101.0	110.8
Changes in provisions	-2.4	-10.8
Finance costs	11.3	65.6
Finance income	-16.2	-10.5
Loss / (profit) on sale of non-current assets	-0.1	-0.7
Share of result of equity accounted investees, net of income tax	-6.8	-1.3
Income tax expense	6.9	6.5
Other non-cash items	-1.1	-3.0
Changes in inventories	-21.3	51.1
Changes in trade and other receivables	-83.5	-81.3
Changes in trade and other payables	53.3	43.3
Change in accounting estimates - inventory write off	-0.6	-4.7
Net change in emission allowances recognized within intangible assets	4.3	-3.9
Advance payment on long term electricity agreement	-	-8.1
Revaluation electricity forward contracts	-0.4	-0.8
Cash generated from operations	**110.1**	**143.3**
Income tax paid	-6.3	-15.3
Cash flow from operating activities	**103.8**	**127.9**
INVESTING ACTIVITIES		
Acquisition of property, plant and equipment and intangible assets	-43.7	-73.4
Acquisition of SOP production plant by Tessenderlo Kerley Sweden AB	-13.4	-
Acquisition of other investments	-10.1	-
Acquisition of businesses, net of cash acquired	-	-0.9
Proceeds from the sale of property, plant and equipment	0.9	1.8
Dividends received from investments accounted for using the equity method	3.5	-
Cash flow from investing activities	**-62.7**	**-72.5**
FINANCING ACTIVITIES		
Repurchase of own shares	-	-12.6
Proceeds from the sale of shares to a non-controlling interest	4.5	5.1
Payment of lease liabilities	-10.8	-10.5
Proceeds from new borrowings	76.0	20.0
Reimbursement of borrowings	-60.2	-20.8
Interest paid	-3.5	-4.6
Interest received	2.5	3.7
Other finance costs paid	-0.7	-0.7
Decrease/(increase) of long-term receivables	0.5	0.6
Available share premium / dividends paid to shareholders	-44.2	-45.0
Acquisition of non-controlling interests	-31.2	-
Dividends paid to non-controlling interest	-	-1.1
Cash flow from financing activities	**-67.1**	**-65.8**
Net increase / (decrease) in cash and cash equivalents	**-26.0**	**-10.4**
Effect of exchange rate differences	2.7	-5.9
Cash and cash eq. less bank overdrafts at the beginning of the period	158.0	182.4
Cash and cash eq. less bank overdrafts at the end of the period	134.7	166.1

FINANCIAL CALENDAR

- 2026 results March 25, 2027

Agenda for August 27, 2026:
3pm CET/2pm UK - conference call and webcast for analysts and investors. Registration details are available at: www.tessenderlo.com.

About Tessenderlo Group
Tessenderlo Group is an industrial group that focuses on agriculture, valorizing bio-residuals, machinery, mechanical engineering, electronics, energy, and providing industrial solutions with a focus on water. With its headquarters in Belgium, the group is active in over 100 countries and it has a global team of around 7,000 employees. Its belief that "Every Molecule Counts" is at the heart of the strategy of the group: Tessenderlo Group continually strives to valorize its products and processes to the maximum and to add value to everything it does. In 2025, Tessenderlo Group recorded a consolidated revenue of 2.8 billion EUR. Tessenderlo Group is listed on Euronext Brussels and is part of the Next 150 and BEL Mid indices. Financial News wires: Bloomberg: TESB BB - Reuters: TESB.BR - Datastream: B:Tes. For more information about Tessenderlo Group, its people, its brands, and its results, please visit www.tessenderlo.com.

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